# Message Text

## UNCLASSIFIED

PAGE 01 NAIROB 06970 01 OF 02 051616Z ACTION AF-10

INFO OCT-01 ISO-00 SS-15 SP-02 NSC-05 SIG-03 MMO-04 PM-05 INR-10 CIAE-00 ICA-20 NSAE-00 DODE-00 L-03 PA-02 A-01 EB-08 AID-05 PC-05 OC-06 CCO-00 CA-01 TRSE-00 COME-00 OMB-01 /107 W

-----027491 051701Z/47

R 050946Z MAY 78

FM AMEMBASSY NAIROBI TO SECSTATE WASHDC 7255 INFO AMEMBASSY VICTORIA

UNCLAS SECTION 1 OF 2 NAIROBI 6970

E.O. 11652: N/A TAGS: OGEN

SUBJ: FY 1980 GOALS/OBJECTIVES AND RESOURCE MANAGEMENT (GORM)

PROCESS FOR AMEMBASSY VICTORIA

REF:STATE 063477

PART I - STATE GORM SUBMISSIONS

FORM ZBB-1

1. TOTAL US PERSONNEL - 3

2. TOTAL FSL - 4

3. TOTAL PERSONNEL RESOURCES - 7

PACKAGE III EQUALS .35

FORM ZBB-2 PACKAGE WORKSHEET (PACKAGE III):

ZERO-BASED BDGETING

FY 1980

UNCLASSIFIED

UNCLASSIFIED

PAGE 02 NAIROB 06970 01 OF 02 051616Z

PERSONNEL RESOURCE WORKSHEET

FY 1978 PACKAGE III

FUNCTION AMER AMER FSL

OFF STAFF

EXEC 1 1

#### POL/LABOR

E/C

CONS 1 (AUTH BUT UNFILLED)

ADMIN 1 3.

TOTAL THIS

PACKAGE 1 2 4

FORM ZBB-3

- (1) DECISION UNIT NAME: VICTORIA
- (2) PACKAGE III OF II
- (3) ACTIVITY DESCRIPTION: EMBASSY
- (4) RESOURCE REQUIREMENTS

FY 78 FY 79
US OFFICERS 1
FSL'S 4 4
TOTAL 7 7

(5) IMPACT ON POLICY GOALS, OBJECTIVES AND ESSENTIAL ACTIVITIES:

UNCLASSIFIED

UNCLASSIFIED

PAGE 03 NAIROB 06970 01 OF 02 051616Z

AT PRESENT STAFFING LEVEL. AMERICAN PERSONNEL AT EMBASSY VICTORIA ARE HARD PRESSED TO EFFECTIVELY PURSUE AGREED GOALS AND OBJECTIVES AND CARRY OUT ACTIVITIES ESSENTIAL TO THE OPERATION OF A FULL SERVICE, MULTI-FUNCTIONAL EMBASSY IN THE REPUBLIC OF SEYCHELLES. THE DCM/CHARGE (THE ONLY FSO AT POST) IS CURRENTLY RESPONSIBLE FOR POLICY FORMULATION/IMPLEMENTATION, ALL POLITICAL AND ECONOMIC REPORTING, POLITICAL-MILIARY MATTERS (INCLUDING A 130 MAN USAF SATELLITE TRACKING STATION, FREQUENT USN SHIP VISITS AND OVERNIGHT TRANSIT STOPS BY USN P-3 WARTIME SURVEILLANCE AIRCRAFT), PUBLIC AFFAIRS AND INFORMATION-AL/:CULTURAL PROGRAMS. HE IS ALSO RESPONSIBLE FOR SUPERVISION OF PL 480 TITE II PROGRAM WITH OVER 10,000 RECIPIENTS, A SELF-HELP PROGRAM AND AN INTERNATIONAL VISITORS PROGRAM. HE WORKS CLOSELY WITH ASSOCIATE PEACE CORPS DIRECTOR IN MONITORING THE PC PROGRAM. IN THE ABSENCE FROM POST OF THE ADMINISTRATIVE SPECIALIST, HE ASSUMES THE CONSULAR FUNCTION. THE ADMINISTRATIVE SPECIALIST PERFORMS ALL CONSULAR AND ADMINISTRATIVE WORK AND SERVES AS PRIMARY COMMUNICATOR WHEN THE STAFF SECRETARY IS ABSENT FROM POST. THE STAFF SECRETARY, IN ADDITION TO ALL CLASSIFIED DICTATION AND TYPING, ACTS AS PRIMARY COMMUNCATOR

INCLUDING THE PREPARATION OF OUTGOING MESSAGE TRAFFIC (APPROXIMATELY 900-1000 TELEGRAMS ANNUALLY)

AND THE MAINTENANCE OF THE POST'S FILING SYSTEM. THE STAFF SECRETARY ALSO ASSISTS IN THE PREPARATION OF ROUTINE REPORTS. THE FOUR FSL PERSONNEL ARE ONE BUDGET AND FISCAL ASSISTANT, ONE RECEIPTIONIST/TYPIST, ONE DIRVER/MESSENGER AND AN AUTHORIZED (BUT UNFILLED) POSITION OF CONSULAR/COMMERCIAL ASSISTANT. IN THE ABSENCE FROM POST OF AN AMERICAN DUE TO ILLNESS, R&R, PARTICIPATION IN CONFERENCES, ETC., THE WORKLOAD NECESSITATES CONSIDERABLE OVERTIME (AVERAGING 20-30 HOURS PER WEEK) FOR REMAINING PERSONNEL. ON A CONTINUING BASIS, OVERTIME FOR ALL US PERSONNEL AVERAGES 15 HOURS PER WEEK RISING TO 20-25 DURING PERIODS OF PEAK WORKLOADS. IN OUR VIEW, UNCLASSIFIED

## UNCLASSIFIED

PAGE 04 NAIROB 06970 01 OF 02 051616Z

PRESENT STAFFING LEVEL IS ABSOLUTE MINIMUM REQUIRED TO EFFECTIVELY CARRY OUT AGREED OBJECTIVES. AS NOTED ABOVE, A REDUCTION IN IN STAFF OF ONE EMPLOYEE UNDER EITHER THE FIVE OR TEN PERCENT FORMULA WORKS OUT TO BE A FRACTION OF ONE. THE UTILIZATION OF DEPENDENTS, IF AVAILABLE AND QUALIFIED, IN PERIODS OF PEAK WORKLOAD OR THE PROTRACTED ABSENCE FROM POST/WORK OF ASSIGNED PERSONNEL MAY, IN CERTAIN INSTANCES, OBVIATE THE NEED FOR AF ROVER OR NAIROBI-BASED TDY ASSISTANCE.

## FORM ZBB-1

- (1) TOTAL US PERSONNEL 5
- (2) TOTAL FSL -4
- (3) TOTAL PERSONNEL RESOURCES 9

FORM ZBB-2 PACKAGE WORKSHEET

ZERO BASED BUDGETING

FY 1980

PERSONNEL RESOURCE WORKSHEET

UNCLASSIFIED

NNN

## UNCLASSIFIED

PAGE 01 NAIROB 06970 02 OF 02 051624Z ACTION AF-10

INFO OCT-01 ISO-00 SS-15 SP-02 SIG-03 MMO-04 PM-05 ICAE-00 INRE-00 CIAE-00 INR-10 NSAE-00 DODE-00 NSCE-00 L-03 PA-02 A-01 EB-08 AID-05 PC-05 OC-06 CCO-00 CA-01 TRSE-00 COME-00 OMB-01 SSO-00 /082 W

-----027538 051711Z /47

R 050946Z MAY 78 FM AMEMBASSY NAIROBI TO SECSTATE WASHDC 7256

INFO AMEMBASSY VICTORIA

UNCLAS SECTION 2 OF 2 NAIROBI 6970

E.O. 11652: N/A TAGS: OGEN

SUBJ: FY 1980 GOALS/OBJECTIVES AND RESOURCE MANAGEMENT (GORM)

PROCESS FOR AMEMBASSY VICTORIA

FY 1980 (OPTIONAL PACKAGE IV)

FUNCTION AMER AMER FSL

OFF STAFF

EXEC 1 1

POL/LABOR - -

E/C - -

CONSULAR 1 1

ADMIN - 2 3

TOTAL THIS

PACKAGE 2 3 4

UNCLASSIFIED

UNCLASSIFIED

PAGE 02 NAIROB 06970 02 OF 02 051624Z

FORM ZBB-3

(4) RESOURCE REQUIREMENTS

FY 78 FY 79 FY 80

US OFFICER 1 1 1

US STAFF 2 2 3

FSL 4 4 4

TOTAL 7 7 9

(5) IMPACT ON POLICY GOALS, OBJECTIVES AND ESSENTIAL ACTIVITIES:

THE INCREASE OF ONE FSO AND ONE FSSO WOULD ENABLE VICTORIA TO MORE EFFECTIVELY CARRY OUT AGREED OBJECTIVES AND PERFORM ESSENTIAL SERVICES. VICTORIA IS A RECENTLY ESTABLISHED (JUNE 1976) FULL SERVICE, MULTI-FUNCTIONAL EMBASSY WITH CONSIDERABLE AND EXPANDING PROGRAM RESPONSIBILITIES. THE ADDITIONAL FSO WOULD ASSUME RESPONSIBILITY FOR THE CONSULAR FUNCTION, SOME ASPECTS OF ADMINISTRATION, ECONOMIC REPORTING, TRADE PROMOTION, AND POST'S INFORMATIONAL AND CULTURAL ACTIVITIES, THEREBY ENABLING THE DCM/CHARGE TO SPEND MORE TIME ON POLICY FORMULATION/IMPLEMENTATION, REPORTING ON THE ACTIVIE POLITICAL SCENE. POLTICIAL-MILITARY AFFAIRS. REPRESENTATION AND PROVIDE MORE TIME FOR SUPERVISION AND EFFECTIVE OVERSIGHT OF PROGRAM ACTIVITIES WHICH ARE ANTICIPATED WILL INCREASE BY FY 1980. THE ADDITIONAL FSSO WOULD SHARE THE C&R (WHICH WILL INCREASE UNCLASSIFIED

### UNCLASSIFIED

PAGE 03 NAIROB 06970 02 OF 02 051624Z

CONSIDERABLY WHEN THE POST HAS ITS OWN CLASSIFIED CIRCUIT) AND ASSUME GSO RESPONSIBILTIES. IF SUFFICIENT RESOURCES ARE NOT AVAILABLE FOR BOTH NEW POSITIONS, THE ADDITIONAL FSO POSITION SHOULD BE GIVEN PRIORITY OVER THE FSSO POSITION.

PART II - EVALUATION OF GOALS, OBJECTIVES, AND RESOURCE MANAGEMENT OF ALL AGENCIES WITH PERSONNEL SUBJECT TO AMBASSADOR'S SUPERVISION, COORDINATION AND DIRECTION.

1. BECAUSE OF THE SMALLNESS AND NEWNESS OF EMBASSY VICTORIA THERE IS AS YET ONLY ONE OTHER US AGENCY THAT IS OFFICIALLY REPRESENTED AND ACTIVE IN THE SYCHELLES, NAMELY, THE PEACE CORPS. INFORMAL AGREEMENT WAS REACHED WITH THE GOVERNMENT OF SEYCHELLES FOR THE PLACEMENT OF UP TO TEN PC VOLUNTEERS PRIMARILY IN SUPPORT OF EDUCATIONAL DEVELOPMENT PROJECTS. THE ARRANGEMENTS AND DESIGN OF THE VOLUNTEERS'S' PROGRAM, AS WELL AS THEIR LOGISTICAL SUPPORT WERE ALL WORKED OUT IN CLOSE COORDINATION WITH THE EMBASSY AND THE CHARGE OFFICIALLY REPRESENTED THE PEACE CORPS WITH THE SEYCHELLES GOVERNMENT UNTIL A PC STAFF PERSON WAS FINALLY POSTED TO VICTORIA IN

JANUARY 1978. THUS THE WORK OF THE PC IN SEYCHELLES IS VERY CLOSELY ALIGNED WITH THE BASIC GOALS AND OBJECTIVES OF THE EMBASSY AS THEY RELATE TO PROVIDING SUPPORT FOR EDUCATIONAL DEVELOPMENT WITHIN THE CONTEXT OF THE SEYCHELLES CURRENT FOUR YEAR DEVELOPMENT PLAN.

2. ALTHOUGH USICA AND AID ARE NOT OFFICIALLY ESTABLISHED AS PART OF THE MISSION IN VICTORIA BOTH AGENCIES HAVE BEEN VERY HELPFUL AND COOPERATIVE IN ASSISTING EMBASSY VICTORIA PURSUE ITS GOALS IN THE CULTURAL, EDUCATIONAL AND TECHNICAL ASSISTANCE FIELDS. I SEE NO CONFLICT IN THE GOALS OF EMBASSY VICTORIA AND THE PRIORITIES OF THESE TWO AGENCIES WERE THEY TO BE FORMALLY ASKED TO ESTABLISH RESIDENT PROGRAMS IN THE SEYCHELLES. UNCLASSIFIED

UNCLASSIFIED

PAGE 04 NAIROB 06970 02 OF 02 051624Z

LE MELLE

UNCLASSIFIED

NNN

## Message Attributes

Automatic Decaptioning: X Capture Date: 01 jan 1994 Channel Indicators: n/a

**Current Classification: UNCLASSIFIED** 

Concepts: n/a Control Number: n/a Copy: SINGLE Draft Date: 05 may 1978 Decaption Date: 01 jan 1960 Decaption Note: Disposition Action: n/a

Disposition Approved on Date: Disposition Case Number: n/a Disposition Comment: Disposition Date: 01 jan 1960 Disposition Event: Disposition History: n/a
Disposition Reason:
Disposition Remarks:
Document Number: 1978NAIROB06970
Document Source: CORD

**Document Unique ID: 00** Drafter: n/a

Enclosure: n/a Executive Order: N/A Errors: N/A

**Expiration:** Film Number: D780192-0645 Format: TEL

From: NAIROBI

Handling Restrictions: n/a Image Path:

ISecure: 1

Legacy Key: link1978/newtext/t19780589/aaaacxvq.tel

Line Count: 299 Litigation Code IDs: Litigation Codes:

Litigation History:
Locator: TEXT ON-LINE, ON MICROFILM
Message ID: 407b3aa3-c288-dd11-92da-001cc4696bcc

Office: ACTION AF

Original Classification: UNCLASSIFIED
Original Handling Restrictions: n/a
Original Previous Classification: n/a
Original Previous Handling Restrictions: n/a

Page Count: 6
Previous Channel Indicators: n/a Previous Classification: n/a
Previous Handling Restrictions: n/a Reference: 78 STĂTE 63477

Retention: 0

Review Action: RELEASED, APPROVED Review Content Flags:

Review Date: 12 apr 2005 **Review Event:** Review Exemptions: n/a **Review Media Identifier:** 

Review Release Date: n/a Review Release Event: n/a **Review Transfer Date:** Review Withdrawn Fields: n/a

SAS ID: 2778593 Secure: OPEN Status: NATIVE

Subject: FY 1980 GOALS/OBJECTIVES AND RESOURCE MANAGEMENT (GORM) PROCESS FOR AMEMBASSY VICTORIA

TAGS: OGEN To: STATE Type: TE

vdkvgwkey: odbc://SAS/SAS.dbo.SAS\_Docs/407b3aa3-c288-dd11-92da-001cc4696bcc

Review Markings: Sheryl P. Walter Declassified/Released US Department of State EO Systematic Review 20 Mar 2014

Markings: Sheryl P. Walter Declassified/Released US Department of State EO Systematic Review 20 Mar 2014